

NOTICE TO ALL PROPOSERS

ADDENDUM NO. 1

TO THE REQUEST FOR QUALIFICATIONS FOR

TUCSON AIRPORT AUTHORITY PROJECT

10126003 TUS MASTER PLAN UPDATE

SEPTEMBER 4, 2026

The following Addendum dated September 3, 2026, shall be made a part of the Request for Qualifications (RFQ) dated August 19, 2026, for 10126003 TUS Master Plan Update.

GENERAL

1. The Pre-Submittal Conference Summary dated September 2, 2026, and associated sign-in sheets are attached to this Addendum No. 1.

RESPONSES TO QUESTIONS

Q1. Where an Arizona-registered firm serves as the Prime Consultant, may a subconsultant participate without holding an Arizona professional registration or license if its proposed scope is limited exclusively to services that are not subject to professional licensing requirements in Arizona? If so, what documentation, statement, or other evidence does TAA expect the Respondent to include with the SOQ to demonstrate that the subconsultant's proposed scope does not require Arizona professional registration or licensure?

Answer: Where the Prime Consultant is registered and certified to complete the applicable services in the State of Arizona, the subconsultant may participate if they don't hold a professional registration in Arizona. TAA would expect the Respondent to include and identify the related professional registration and field/trade. This could include the state/organization of registration, license number, expiration date, or related documentation that would apply, and can be included with the Firm qualifications and/or Team member's qualifications or resume. It is the Prime Consultant's discretion as to who is included in the Submittal as the Project team.

Q2. The RFQ states that fees, prices, man-hours, and other cost information shall not be included in the SOQ; however, the Statement of Proposed Subconsultant Utilization includes fields for “Dollar Amount” and “% of Agreement Amount.” Please clarify how Respondents should complete these fields at the SOQ stage without providing prohibited cost or pricing information.

Answer: Respondents should not provide any dollar amounts, fees, pricing, man-hours, and other cost information in the Statement of Proposed Subconsultant Utilization form. For the “Dollar Amount” and “% of Agreement Amount” fields, Respondents may enter “Not Applicable (N/A)” or “To Be Determined (TBD).” Respondents should complete the form by identifying the proposed subconsultant(s).

Q3. There are a number of items noted in Exhibit G of the sample agreement that our IT department says we cannot comply with or would not be able to do due to restrictions beyond either our control or the standards set forth within the company (see attached copy of Exhibit G with problem statements highlighted in yellow). The RFQ states that submitting an SOQ, we “accepts and agrees to all terms and conditions contained in the RFQ”, so we want to make sure there is the potential to discuss these issues.

Answer: The draft contract is included in the RFQ for your review and will be finalized with the awarded company. During the negotiation phase prior to executing the contract, there is an opportunity to discuss the terms and conditions. For the Cyber Information Exhibit, our IT Department does a thorough Cyber Risk Assessment and will determine the level of access to our system on a case-by-case basis for the awarded company. At that time, they will determine what applies to the awarded company and what language applies under the circumstances.

Q4. In Section 3.B., 3 comparable projects are noted that need reference information, then in Section 3.E., 4 client references are requested. Can the 3 noted in Section 3.B be repeated in Section 3.E?

Answer: Yes, the three comparable projects identified in Section 3.B may also be used as the client references requested in Section 3.E.

Q5. While it is noted that the TAA cannot be a reference in Section 3.E, can a project for the TAA be noted in Section 3.B? If so, is it ok that TAA staff is noted as the reference for a project noted in Section 3.B?

Answer: Yes, a project for TAA may be included in Section 3.B as a comparable project. TAA may also be listed as the reference contact for that specific project in Section 3.B. The restriction on using TAA as a reference applies only to Section 3.E. Therefore, if TAA is identified as the reference for a project listed in Section 3.B, that TAA reference cannot also be counted as one of

the four references required in Section 3.E. Proposers should provide four separate references in Section 3.E that do not include TAA.

Q6. We have been asked to partner with one of the firm's planning on responding to the RFP to provide support for the financial component. We frequently partner in this manner and have had no conflict issues in cases where we are the financial advisor to the airport, but we always ask the question before proceeding. Please let me know if TUS would object to Frasca's participation in the process.

Answer: TAA has no objection to Frasca participating as part of a team responding to the Master Plan Update RFQ.

Q7. Is the "Submitter List Form" required from the prime firm only?

Answer: Yes

Q8. Should the completed "Statement of Proposed Subconsultant Utilization Form" list all subconsultant firms or only DBE-certified subconsultant firms?

Answer: Please list all subconsultant firms.

Q9. Would it be possible for you to send us a copy of the current TUS Master Plan and your 5-year Capital Improvement Program?

Answer: Yes

- 5-year Capital Improvement Program is attached.
- TUS Master Plan
 - https://flytucson.com/taa/business_development/doing_business_with_taa/taa_info_and_resource_documents.php#collapse1760b2

PRE-SUBMITTAL CONFERENCE SUMMARY

Project Number/Name: 10126003 TUS Master Plan Update

Date: Wednesday, September 2, 2026

Time: 11:00 A.M.

Location: Catalina Room

Project Funding: TAA

TAA Contract Administrator: Sara Perry, Procurement Administrator

TAA Project Director: Anthony Bianchi, Director of Planning & Environmental Services

SIGN-IN AND INTRODUCTIONS

1. See attached sign-in sheet for attendees.
2. Sara Perry welcomed all attendees and made brief introductions. She reminded virtual attendees to please sign in through the chat. She indicated that the minutes of the pre-submittal conference, and the sign-in sheets would be distributed to all attendees and RFQ holders of record. Sara informed attendees that any questions raised during the meeting that cannot be answered would be addressed in the meeting minutes and issued with Addendum No. 1. She asked all attendees to please hold questions until the end where in-person questions would be asked first proceeding with virtual questions assisted by Matti.

GENERAL INFORMATION

1. TAA intends to award this contract by November 2026. The anticipated project completion date is January 31, 2028.
2. The Project will be funded by TAA funds. This project will not be funded by FAA AIP or ADOT Aeronautics grants.
3. The selected Respondent will be required to provide planning consulting services for airport master planning and Airport Layout Plan (ALP) approval.
4. TAA shall not be held responsible for any oral instructions. All questions must be in writing and should be directed to Sara Perry via email at sperry@flytucson.com. Any changes to this RFQ will be in the form of an Addendum, which will be furnished to all registered RFQ holders.

5. This RFQ does not obligate TAA to award the contract to any firm or to pay any cost incurred in the proposal process or in the preparation of Statements of Qualifications (SOQs) submitted in response to this RFQ. TAA reserves the right to reject any and all SOQs or to accept any firm which is deemed to be advantageous to the public and TAA.
6. The SOQ and other requested information must be completed, in its entirety, to the best of the Respondent's ability and the Respondent must represent and warrant that all information contained therein is true and correct to the best of Respondent's knowledge.
7. No representative or agent of the Respondent may contact any member of the staff or Selection Committee, any member or director of TAA or any other agent or consultant of TAA, either directly or indirectly, except as follows: all questions related to the RFQ process and questions regarding the project may be directed in writing to Sara Perry via email at sperry@flytucson.com.
8. Until an award and execution of a contract by TAA, only the name of each Respondent on the short list may be made available to the public. All other information received by TAA in response to this RFQ or contained in the SOQs shall be confidential. The SOQs will be open to public inspection after the contract is awarded and executed by TAA. To the extent the firm designates, and TAA concurs, trade secrets and other proprietary data contained in the firm's SOQs will be kept confidential.
9. Any questions that Respondents may have about the RFQ or the project should be emailed to Sara Perry no later than Wednesday, September 9, 2026. Answers will be provided via Addendum to all RFQ holders of record. A final Addendum, if necessary, will be issued on Friday, September 11, 2026. Respondents who have obtained a copy of the RFQ through a source other than TAA should confirm that they are included on the TAA RFQ holder list to ensure receipt of all Addenda.
10. DBE: It is the policy of TAA to ensure that Disadvantaged Business enterprise firms (DBEs) have a fair and equal opportunity to participate in TAA's contracts. Specifically, it is the goal of TAA to ensure that, to the extent reasonably possible and consistent with other legal requirements, that: (a) DBEs are not discriminated against in the award and administration of TAA's contracts; (b) a level playing field is created on which DBEs can compete fairly for TAA's contracts; and (c) any barriers to the participation of DBEs in TAA's contracts are removed. Although there is no DBE goal and DBE participation in this project is not required, TAA strongly encourages Respondents to voluntarily seek out and consider subconsultant opportunities with certified DBEs, so they have a fair and equal opportunity to participate in TAA's contracts. Consultants and consultants' subconsultants who are submitting SOQs as DBEs must be certified DBEs in Arizona in good standing prior to the date SOQs are due. TAA recognizes current DBE certifications by ADOT, City of Phoenix, and City of Tucson. Respondents must submit a completed and signed Submitter Utilization Form with their SOQs. DBE-related questions may be directed to Bert Resimont, TAA DBE liaison Officer, at 520-573-4892.

PROPOSAL REQUIREMENTS

1. Sara Perry indicated that SOQ requirements are outlined in Section VI (6) of the RFQ, beginning on page 5.
2. Respondents should review the insurance requirements outlined in Section V (5) on page 4 of the RFQ to confirm they can comply.
3. Client references provided in the SOQs should be current, limited to the last 5 years, and should not include TAA specific to Section VI (6) 3.E.
4. Failure on the part of a Respondent to provide any portion of the required documentation, may be cause for rejection of the SOQ. Resolution of any conflict between any of the SOQ documents that may arise shall be at TAA's sole discretion.
5. Written SOQs will be received by TAA, until 2:00 p.m. local Tucson time on Thursday, September 17, 2026, attention Sara Perry, Procurement Administrator, at the TAA Administration Offices, Tucson International Airport Terminal, Third Floor, 7250 South Tucson Blvd., Suite 300, Tucson, Arizona 85756. One (1) original and five (5) copies of the SOQ are required to be addressed and delivered by hand or UPS/FedEx to TAA on or before the day and hour set for receipt. Make sure the Project Name and Respondents Name are clearly indicated on the outside of the box/envelope. SOQs submitted after that time may not be accepted.
6. SOQs may be withdrawn either personally or by written request any time before the scheduled date and time of receipt.

SELECTION PROCESS:

1. TAA is conducting a selection process in accordance with the requirements of Arizona Revised Statutes Title 34 to select one firm to provide planning consulting services for the project listed in the RFQ.
2. SOQs from interested firms will be evaluated by a Selection Committee, which will rank the SOQs based on qualifications and select three to five Respondents to be short-listed. All Respondents will be notified as to which firms have been selected for the short list. Short-listed firms will be notified and invited to participate in an in-person interview.
3. Short-listed firms must be available for an interview scheduled for Thursday, October 22, 2026.
4. The Selection Committee will then prepare a final ranking of the short-listed firms, which will be submitted to the TAA Executive Vice President/Chief Operating Officer of Operations Management for final review and approval of the highest ranked firm.

SCOPE OF WORK:

Anthony Bianchi reviewed the Scope of Work.

DISCUSSION:

The floor was opened to questions and answers and discussion followed.

Q1. Is ALP an update?

Answer: We would plan to do a full ALP set review and update. We would build off the current existing ALP set and update the new set accordingly and then whatever would be needed as part of the AGIS survey and inventory capture. But we would look for an updated ALP plan set for any changed pages.

Q2. Are selected companies for interview, is that virtual or in-person?

Answer: Shortlisted firms will be invited to participate in an in-person interview. Shortlisted firms must be available for an interview scheduled for Thursday, October 22, 2026.

Q3. Follow up to question Q3 in Addendum #1 – Do we need to state something in our response that we would like to talk about these things (Exhibit G), or do we leave that off at this point?

Answer: Yes. Please indicate in your SOQ if there are any terms within the Cyber attachment that you would like to discuss further.

Q4. Related project experience, is that for prime consultants only or can subs experience be included?

Answer: Respondents may include relevant project experience from both the prime consultant and proposed subconsultants. Please identify the firm responsible for each project.

Q5. Comparable projects done within the last five years, is that for completed or still in process?

Answer: Yes, you can include both, still in-process or completed.

Attendees were reminded that the SOQ due date and time is Thursday, September 17, 2026, at 2:00 p.m.

This conference adjourned at 11:22 A.M.

The above is intended to be a summary of the proceedings as recalled by Sara Perry. The proceedings were recorded and on file in TAA's Procurement Department.

Tucson Airport Authority
 7250 S. Tucson Blvd., Suite 300
 Tucson, Arizona 85756
 (520) 573-8100
 (520) 573-8008

ATTENDANCE SIGN IN SHEET

PRE-SUBMITTAL CONFERENCE

10126003 TUS MASTER PLAN UPDATE



Date:		Time:		Location:	
Name	Company Name	Address City/State/Zip	Phone	Fax	Email
Sara Perry	TAA				sperry@flytucson.com
Matti Garry	TAA				
Debbie Cruz	TAA				
Scott Robidoux	TAA				
Carolyn Laurie	TAA				
Adam Kretschmer	TAA				
Bert Resimont	TAA		520-572-4892		
Lance Blehumer	TAA				
Tony Bianchi	TAA				
Jaime Fitzgerald	Mead & Hunt		860-575-7278		jaime.fitzgerald@meadhunt.com
Scott Tumolo	Gensler		415-517-5478		scott_tumolo@gensler.com
Kim Fabend	C&S Companies		315-708-7356		kfabend@cscos.com
Rachel Carraway	Gensler		602-523-4979		rachel_carraway@gensler.com
Carrie Bailes	Buehler Engineering				cbailles@buehlerengineering.com
Abby Perrine	Garver				AWPerrine@GarverUSA.com

Tucson Airport Authority
 7250 S. Tucson Blvd., Suite 300
 Tucson, Arizona 85756
 (520) 573-8100
 (520) 573-8008

ATTENDANCE SIGN IN SHEET

PRE-SUBMITTAL CONFERENCE

10126003 TUS MASTER PLAN UPDATE



Date:		Time:		Location:	
Name	Company Name	Address City/State/Zip	Phone	Fax	Email
Ryan Hayes	Mead & Hunt				ryan.hayes@meadhunt.com
Johnny Birkinbine	Line & Space				johnnyb@lineandspace.com
Mike Dmyterko	Coffman Associates				Miked@coffmanassociates.com
Sean Bogart	Gresham Smith				sean.bogart@greshamsmith.com
Kirkland Ellens	Jacobsen Daniels				kirkland.ellens@jacobsendaniels.com
Evan Pfahler	RS&H				evan.pfahler@rsandh.com
Max Beach	Linespace				mbeach@linespace.com
Pawel Mankowski	Merchant Aviation LLC				pawelm@merchantaviation.com
Anthony Addeo	M2P Consulting				addeo@m2p.us
Trina Freeman	U.S. COST		682-234-5152		trina.freeman@rib-uscost.com
Tom Clos	Jacobsen Daniels				tom.clos@jacobsendaniels.com
Sarah Hatcher	Gensler				sarah_hatcher@gensler.com
Veronica Carpio	Merchant Aviation LLC				veronicac@merchantaviation.com
Alexander Neubauer	M2P Consulting				neubauer@m2p.us
Charlie Mcdermott	Dibble				charlie.mcdermott@dibblecorp.com

Tucson Airport Authority
 7250 S. Tucson Blvd., Suite 300
 Tucson, Arizona 85756
 (520) 573-8100
 (520) 573-8008

ATTENDANCE SIGN IN SHEET

PRE-SUBMITTAL CONFERENCE

10126003 TUS MASTER PLAN UPDATE



Date:		Time:		Location:	
Name	Company Name	Address City/State/Zip	Phone	Fax	Email
Sara Dabbagh	kimley-Horn				sara.dabbagh@kimley-horn.com
Athavan Rajasundaram	DWL Architects				araja@dwlarchitects.com
Christine Pagliarulo	Linespace				cpagliarulo@linespace.com
Edgar Rodrigues	INFRAWAY US				edgar.rodrigues@infraway.com
David Tomber	Merchant Aviation LLC				Dtomber@gmail.com
Mitch Hooper	Airbiz Aviation Strategies				mhooper@airbiz.aero
Sandra kukla	DWL Architects				kukla@dwlarchitects.com
Megan Magee	Rider Levett Bucknall				megan.magee@us.rlb.com
Gretchen Soule	Rider Levett Bucknall				gretchen.soule@us.rlb.com
Ryan Toner	Dibble		602.957.1155		ryan.toner@dibblecorp.com
David Norden	Dibble		520.274.4429		david.norden@dibblecorp.com
John M Roastas	Garver		425.785.3549		jmroastas@garverUSA.com
Joel Ericson	RS&H		480.408.2988		joel.ericson@rsandh.com
David Sperling	C&S Companies		602.571.9314		dsperling@cscos.com
Justin Anderson	Mead & Hunt		440.554.8864		justin.anderson@meadhunt.com

Tucson Airport Authority
7250 S. Tucson Blvd., Suite 300
Tucson, Arizona 85756
(520) 573-8100
(520) 573-8008

ATTENDANCE SIGN IN SHEET

PRE-SUBMITTAL CONFERENCE

10126003 TUS MASTER PLAN UPDATE



Date:

Time:

Location:

[illegible]

AIRPORT CAPITAL IMPROVEMENT PROGRAM (ACIP) Fiscal Years (FY) 2027-2031 TUCSON INTERNATIONAL AIRPORT (TUS) As of July 27, 2026												
FFY 2027-2031 TUS PROGRAM							FEDERAL SHARE (PLANNED)					
FY 2027	Federal	State	PFC	TAA	OTA	Total	*Discretionary*	Entitlements	Cargo			
1. 10119102 (817) ASE Program - CMAR2 (Construction) Year 1	\$ 45,530,000	\$ 2,235,000	\$ 2,235,000		\$ -	\$ 50,000,000	\$ 40,468,926	\$ 4,955,546	\$ 105,528			
2. Vehicle Movement Area Transmitters (VMATs)	\$ 227,650	\$ 11,175	\$ -	\$ 11,175	\$ -	\$ 250,000	\$ -		\$ -			
3. 10124625 Fluorine-Free Foam (F3) Transition	\$ 450,000	\$ 67,050	\$ -	\$ 67,050	\$ -	\$ 584,100	\$ -	\$ -	\$ -			
4. Master Plan	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -	\$ 3,000,000	\$ -					
Total FFY 2027	\$ 46,207,650	\$ 2,313,225	\$ 2,235,000	\$ 3,078,225	\$ -	\$ 53,834,100	\$ 40,468,926	\$ 4,955,546	\$ 105,528			
FY 2028	Federal	State	PFC	TAA	OTA	Total	*Discretionary*	Entitlements	Cargo			
1. 10119102 (817) ASE Program - CMAR 2 (Construction) Year 2	\$ 45,530,000	\$ 2,235,000	\$ -	\$ 2,235,000	\$ -	\$ 50,000,000	\$ 40,468,926	\$ 4,955,546	\$ 105,528			
2. Checked Baggage Inspection System (CBIS) Construction	\$ -	\$ -	TBD	TBD	\$ 10,769,000	\$ 50,000,000	\$ -	\$ -	\$ -			
Total FFY 2028	\$ 45,530,000	\$ 2,235,000	TBD	\$ 2,235,000	\$ 10,769,000	\$ 100,000,000	\$ 40,468,926	\$ 4,955,546	\$ 105,528			
FY 2029	Federal	State	PFC	TAA	OTA	Total	*Discretionary*	Entitlements	Cargo			
1. 10113367 (801) Reconstruct Taxiway A - Design	\$ 7,700,000	\$ 344,190	\$ -	\$ 344,190	\$ -	\$ 8,388,380	\$ 7,700,000	\$ -	\$ -			
2. Taxiway 12L 30R North Vault: Runway Lighting Improvements - Design & Con	\$ 7,284,800	\$ 325,631	\$ -	\$ 325,631	\$ -	\$ 7,936,061	\$ -	\$ -	\$ -			
3. ASE Program Land Acquisition/Bunkers Reimbursement (Y1)	\$ 5,061,074	\$ 226,230	\$ 283,100	\$ -	\$ -	\$ 5,570,404	\$ -	\$ 4,955,546	\$ 105,528			
4. Checked Baggage Inspection System (CBIS) Construction	\$ -	\$ -	TBD	TBD	\$ 17,231,000	\$ 80,000,000	\$ -	\$ -	\$ -			
Total FFY 2029	\$ 20,045,874	\$ 896,051	\$ 283,100	\$ 669,821	\$ 17,231,000	\$ 101,894,845	\$ 7,700,000	\$ 4,955,546	\$ 105,528			
FY 2030	Federal	State	PFC	TAA	OTA	Total	*Discretionary*	Entitlements	Cargo			
1. 10113367 (802) Reconstruct Taxiway A - Construction	\$ 70,116,200	\$ 3,441,900	\$ -	\$ 3,441,900	\$ -	\$ 77,000,000	\$ 70,116,200	\$ -	\$ -			
2. ASE Program Land Acquisition/Bunkers Reimbursement (Y2)	\$ 5,061,074	\$ 226,230	\$ 283,100	\$ -	\$ -	\$ 5,570,404	\$ -	\$ 4,955,546	\$ 105,528			
Total FFY 2030	\$ 75,177,274	\$ 3,668,130	\$ -	\$ 3,441,900	\$ -	\$ 82,570,404	\$ 70,116,200	\$ 4,955,546	\$ 105,528			
FY 2031	Federal	State	PFC	TAA	OTA	Total	*Discretionary*	Entitlements	Cargo			
1. Taxiway Kilo 1 Redesign & Construction	\$ 9,106,000	\$ 443,500	TBD	\$ 443,500	\$ -	\$ 10,000,000	\$ -	\$ -	\$ -			
2. ASE Program Land Acquisition/Bunkers Reimbursement (Y3)	\$ 5,061,074	\$ 226,230	\$ 283,100	\$ -	\$ -	\$ 5,570,404	\$ -	\$ 4,955,546	\$ 105,528			
Total FFY 2031	\$ 14,167,074	\$ 669,730	\$ 283,100	\$ 443,500	\$ -	\$ 15,570,404	\$ -	\$ 4,955,546	\$ 105,528			
FY 2032	Federal	State	PFC	TAA	OTA	Total	*Discretionary*	Entitlements	Cargo			
1. Terminal Modernization Environmental Assessment (EA) and 30% drawings	\$ 27,318,000	\$ 1,341,000	TBD	\$ -	\$ -	\$ 30,000,000	\$ 22,362,452	\$ 4,989,789	\$ 105,528			
Total FFY 2032	\$ 27,318,000	\$ 1,341,000	\$ -	\$ -	\$ -	\$ 30,000,000	\$ 22,362,452	\$ 4,989,789	\$ 105,528			
FFY 2027-2031 TUS Program							\$ 158,754,052	\$ 24,777,730	\$ 527,640			

NOTES:
State fiscal year begin ins July 1, Federal/TAA October 1
co